ANNUAL REPORT 2024

City Development Institute of Zaporizhzhia

City Development Institute of Zaporizhzhia

ACTIVITY AREAS AND KEY TASKS IN 2024

HUMANITARIAN RESPONSE

- Community needs
- Coordinating assistance
- Humanitarian hub
- Crisis response

CITY PROJECTS

- Extra-budgetary fundrs
- Grant cooperation
- Innovative projects
- Building partnerships

INTERNATIONAL COOPERATION

- Sister cities
- New municipalities
- Community transport
- Recreation for children

RECOVERY AND DEVELOPMENT

- Vision of Zaporizhzhia 2030
- Recovery program
- UNDP working groups
- Inclusion and accessibility

PUBLIC COMMUNICATION

- News and interviews
- Public and donor reporting
- Forums and discussions
- Presentations

CROSS-SECTORAL COLLABORATION

- Memoranda and agreements
- Joint projects with CSOs
- Business support
- Community activity center

MUNICIPAL SECTOR CAPACITY-BUILDING

- Project Workshop sessions for municipal specialists
- Training and consultations for city departments

HUMANITARIAN RESPONSE

Ensuring effective operations of the city's humanitarian hub remained task No. 1 for 2024.

With the assistance and coordination of CDIZ, the humanitarian hub secured **UAH 186,358,306.73 in aid.**

AID PROVIDED: Generators, vehicles, construction materials, appliances, overalls, protective gear, medical supplies, furniture, plumbing, kitchenware, hygiene products, baby food, and clothing.

BENEFICIARIES: Public utilities, municipal institutions and enterprises, hospitals, schools, shelters, and vulnerable groups.

HUMANITARIAN PARTNERS

67 partners supported the humanitarian hub in 2024

GLOBAL: UNHCR, IOM Ukraine, UNICEF.

INTERNATIONAL: GIZ, DG East, Chemonics USAID, GEM, FHI360, People In Need.

SISTER CITIES: Magdeburg, Oberhausen, Belfort, Lahti.
Foreign: Blau-Gelbez Kreuz, Via Stella, Ukrainian Action, Help to Ukraine.

UKRAINIAN: Zaporizhzhia Regional Branch of the Ukrainian Red Cross Society, Tavriiski Zori 2023, ROCADA, Rotary Club Zaporizhzhia-Khortytsia, East-SOS, Posmishka UA, Proliska, etc.

BUSINESS: Carlsberg Ukraine, Zaporizhstal, Kärcher Ukraine.

These represent just a portion of contributors. We extend our heartfelt thanks for your unwavering support!

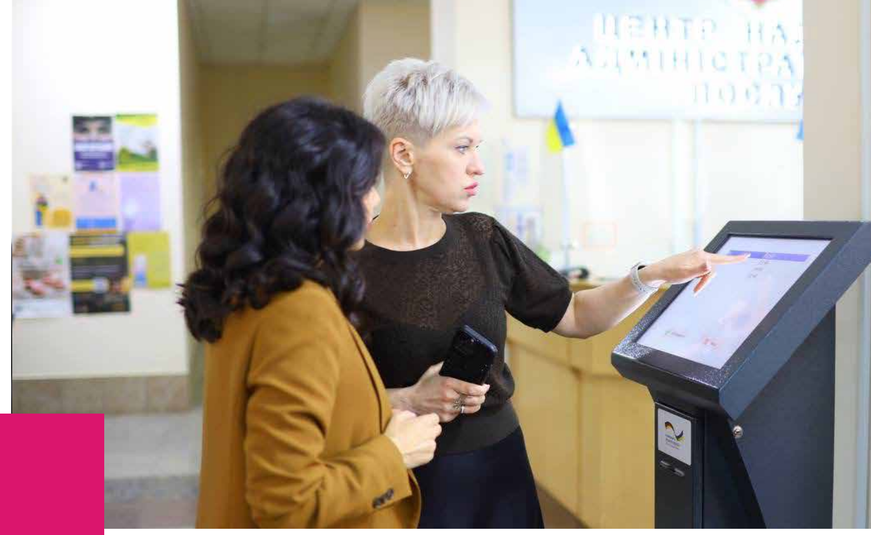
RESTORATION OF SHELTERS

Thanks to UNICEF's Support, over **11 school shelters** restored enabling safe learning for **15,000+ students and teachers**.

- **UAH 93.3 million** in international aid was raised.
- Continuation of education during the wartime.
- Strengthened safety measures.

UNICEF allocated additional **UAH 12 million** to establish a **Resilience Center in Zaporizhzhia**.

OTHER AID INCLUDES: school kits, backpacks, IDP supplies, generators, and special equipment for public water-supply utility.



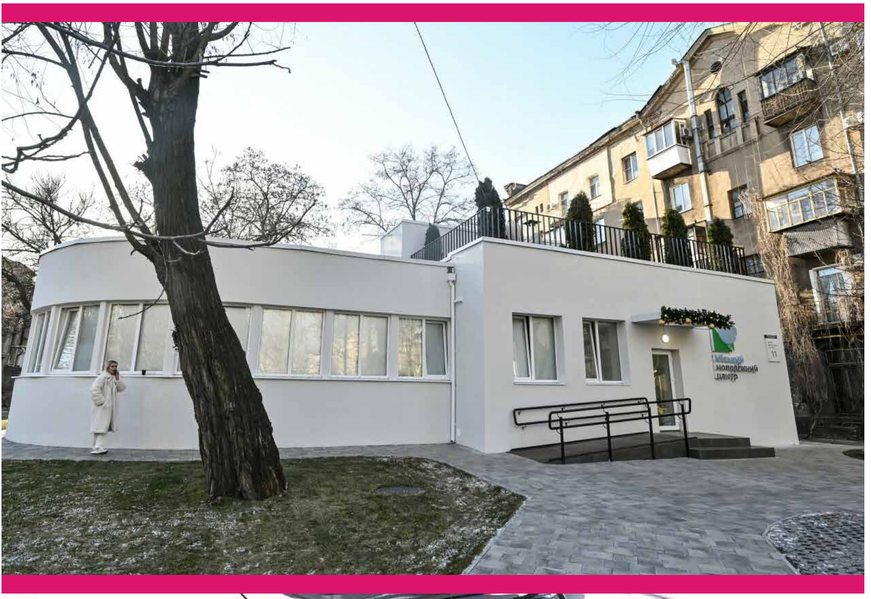
CITY DEVELOPMENT PROJECTS

Zaporizhzhia in 2024 proved to be a reliable partner for donors.

A total of **UAH 60,714,657.95** was raised from USAID programs (Democratic Governance East Activity and Ukraine Confidence Building Initiative) to improve public services and strengthen city utilities.

Key achievements of cooperation with USAID programs:

- 90 municipal employees trained.
- Improved service delivery at the city’s administrative services center.
- Upgraded utilities with new computers and equipment.
- 6 resilience rooms equipped across the city.
- Development of a safe underground school initiated.



INNOVATIVE PROJECTS

THE FIRST CITY YOUTH CENTER
was established in collaboration with local NGOs and supported by the Zaporizhzhia City Council. **UAH 15,593,159** in grant funding was provided by UNICEF.

Results and opportunities:

- A new municipal institution with a professionally trained team has been established.
- Relaunched the City Youth Council.
- Developed the city program “Youth of Zaporizhzhia 2025-2027.”
- Completed renovations to the Youth Center premises – a historical building in the city center.
- Microgrants from UNICEF for youth initiatives.

SOCIAL TAXIS
For the first time, wheelchair accessible minibuses are available at city social institutions:

- Zaporizhzhia Inclusive Resource Center: Provided through the Kusanone program.
- Social Services: Provided by GIZ in partnership with Oberhausen.

INTERNATIONAL COOPERATION

Sister cities continue supporting Zaporizhzhia

- **Updated** the action plan with Linz for 2024–2025, focusing on culture, education, and ecology.
- **Organized** vacations for Zaporizhzhia children at the Barleber See Summer Camp (Magdeburg) and Pajulahti Sports Center (Lahti).
- **Secured** an Engagement Global grant with Oberhausen to purchase rehabilitation equipment for City Hospital #4.
- **Received** an ambulance from the Malteser Hilfsdienst Magdeburg and a minibus for the City Children's Hospital No. 5 from Oberhausen Hilft.
- **Received** two humanitarian shipments from Belfort for social services, medical institutions, and vulnerable groups.
- **Awaiting delivery** of a Ford Transit minibus, RSB boat, and rescue equipment from Magdeburg.

TOGETHER WITH MAGDEBURG AND OBERHAUSEN

посилюємо мобільність комунальних служб

UAH 12,049,755.59 – the total value of vehicles delivered for social services and critical public utilities in Zaporizhzhia as part of a GIZ project **with Magdeburg and Oberhausen**.

Among them are:

- MAN Dump Truck for the municipal utility company responsible for road maintenance and clearing debris after shelling.
- Ford Transit and Volkswagen Crafter for the Zaporizhzhia Territorial Center for Social Services.

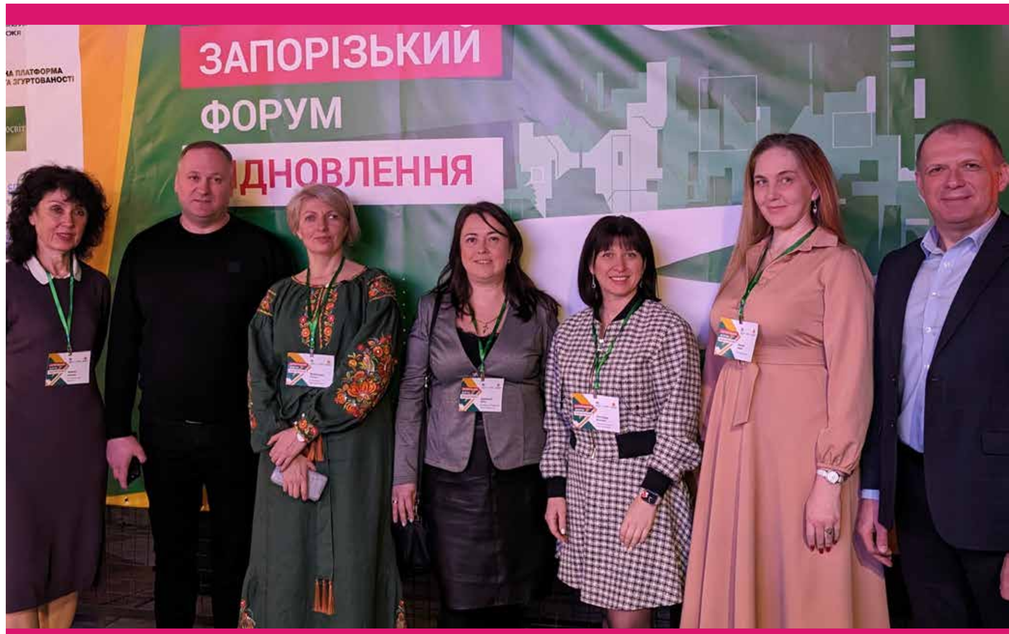
This aid was made possible due to successful participation in 2023 programs and reliable partnerships with sister cities in Germany.

RECOVERY AND DEVELOPMENT

Coordination support for the **Zaporizhzhia Vision 2030** project and cooperation with the Ro3kvit Urban Coalition.

Participation in meetings of the Zaporizhzhia Public Safety and Recovery Working Group.

Coordination of the project **“Creating a center of active interaction to strengthen community security and recovery in Zaporizhzhia”** (with the assistance of UNDP in Ukraine and partnership with NGO STEP) – **$35,000** was raised to equip the hub in the city’s cultural center and train community members.



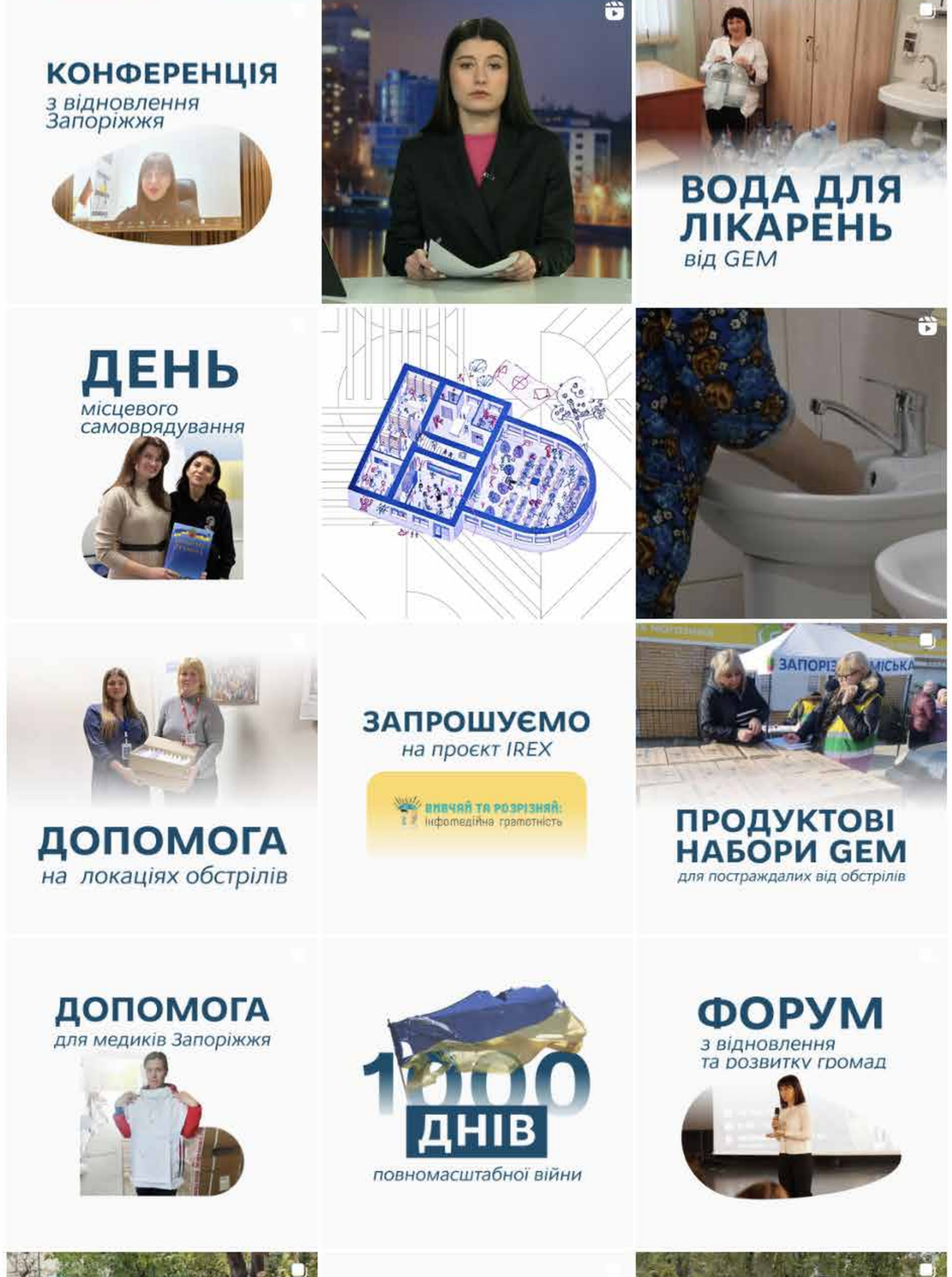
CROSS-SECTORAL COOPERATION

42 memorandums of cooperation signed with partner organizations.

In cooperation with local CSOs, the city received grant funding for the following projects:

- Strengthening youth policy in Zaporizhzhia.
  Donor: UNICEF.
- Improving rehabilitation services at the city's Inclusive Resource Center.
  Donor: Kusanone program.
- Establishment of a center for active interaction to strengthen public safety and restore Zaporizhzhia.
  Donor: UNDP in Ukraine.

COOPERATION WITH BUSINESSES: a project to create a center for economic recovery (SME support) os planned for 2025 with USAID's funding.



PUBLIC COMMUNICATION

250+ publications on the website and **6,200+ views.**

1,000+ social media posts reaching **over 100,000 views.**

- Informing about current work, partnership projects, and international cooperation.
- Administration of the website www.irmzp.org.ua – Ukrainian and English versions.
- Managing the official pages of the City Development Institute on Facebook, Instagram, Telegram, and LinkedIn.
- Preparing videos about the assistance received – in partnership with the MTM TV channel.
- Media reports for humanitarian partners (photos, publications, broadcasts).
- Public reports, presentations for foreign events, and image materials.

CAPACITY BUILDING

Training for local government employees.

THE PROJECT WORKSHOP — is an initiative of the City Development Institute of Zaporizhzhia. These are seminars for specialists from local government departments, municipal institutions and enterprises on project management, fundraising, and grant application preparation.

In total, in 2024, around **60 specialists** were trained at the Project Workshop.

EXPENDITURES FROM THE BUDGET

APPROVED FOR 2024:
Total: **UAH 8,091,220,** of which:
- **UAH 7,321,783 –** labor remuneration (including accruals);
- **UAH 67,075 –** payment for utilities;
- **UAH 702,362 –** other expenses.

PLAN FOR 2025:
Total: **UAH 9,976,918,** including:
- **UAH 9,044,901 –** labor remuneration (including accruals);
- **UAH 77,905 –** payment for utilities;
- **UAH 854,112 –** other expenses.

The total number of employees is **17 people.**

SUMMARIZED RESULTS IN 2024

Raised through the humanitarian hub	UAH 186,358,306.73
Raised through project activities (supported by donors for implementation in 2024 or 2025)	UAH 180,866,269.13
Received beyond the humanitarian hub directly by city departments and municipal institutions/enterprises (including assistance from partners coordinated by CDIZ)	UAH 603,737,360.82

Total aid received for the city of Zaporizhzhia:

UAH 1,005,235,309.68

This is **1.7 times more** than in 2023.

PROJECTS IMPLEMENTED BY ZAPORIZHZHIA CITY COUNCIL IN COOPERATION WITH INTERNATIONAL DONORS

Projects	Donors	Secured Funding
Establishing city youth center, training for youth, grants for youth-led initiatives.	UNICEF	**UAH 15 593 159,00**
Improvement of Municipal Services of Zaporizhzhia City Council: equipment and training for municipal enterprises.	DG EAST/USAID	**UAH 13 359 689,00**
Creating the Center for Resilience and Rehabilitation.	DG EAST/USAID	**USD 66 664,00**
Improving the Capacity of the Administrative Service Centers of Zaporizhzhia City Council to Provide Services.	DG EAST/USAID	**UAH 34 273 373,00**

PROJECTS IMPLEMENTED BY ZAPORIZHZHIA CITY COUNCIL IN COOPERATION WITH INTERNATIONAL DONORS

Projects	Donors	Secured Funding
Enhancing the mobility of municipal and social services: Community vehicles and equipment for Zaporizhzhia.	GIZ GmbH in partnership with Magdeburg and Oberhausen	UAH 12 049 755,59
Improving rehabilitation services at the city's Inclusive Resource Center.	Kusanone Program	UAH 2 931 524,72
Innovative and accessible services based on veteran hubs.	UNDP in Ukraine	USD 5 000
Creating a center of active interaction to strengthen community security and recovery in Zaporizhzhia oblast	UNDP in Ukraine	USD 30 007
Reconstruction and further development of a medical rehabilitation facility in Zaporizhzhia: municipal partnership project Oberhausen – Zaporizhzhia	Engagement Global	UAH 3 470 022,00

City Development Institute of Zaporizhzhia

PRIORITIES FOR 2025

1. **SHIFTING THE FOCUS OF WORK** from humanitarian to project activities. Attracting international technical assistance and grant funding for recovery and development projects.

2. **EXPANDING INTERNATIONAL COOPERATION** and establishing new partner relationships with cities in Europe and the United States.

3. **CONTINUING COOPERATION** with sister cities to organize safe recreation for Zaporizhzhia children (partners: Magdeburg, Lahti).

4. **IMPROVING AND DEVELOPING** the human resource potential of the Zaporizhzhia City Council through systemic donor-funded projects, participation in thematic programs, and own trainings.

5. **SECURING ADDITIONAL EQUIPMENT** and transport for critical municipal services, enterprises, and institutions in the city.

City Development Institute of Zaporizhzhia

PROJECTS IN PROGRESS

SMALL AND MEDIUM BUSINESS SUPPORT CENTER

Goal: Create a space for training, counseling, and financial support for entrepreneurs.
Coverage: More than 500 entrepreneurs.

EXPANDING ASSISTANCE TO VETERANS AND THEIR FAMILIES

Goal: Provide social support, psychological rehabilitation, and entrepreneurship programs for veterans.
Coverage: About 1,000 veterans and their families.

PSYCHOLOGIST-DEFECTOLOGIST ROOM FOR CHILDREN

Goal: Create a specialized space for psychological support and developmental correction for children.
Coverage: Up to 300 children per year.

UNDERGROUND SCHOOL

Goal: Create safe conditions for offline learning by equipping a classroom in the school's shelter.

SISTER CITIES PARK

Goal: Establish a new public space with alleys dedicated to Zaporizhzhia's partner cities. This project is planned to be implemented with partners and international funding.